PUBLIC HEALTH INSTITUTE

FINANCIAL STATEMENTS WITH SUPPLEMENTARY REGULATORY COMPLIANCE INFORMATION

December 31, 2017 and 2016

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Public Health Institute Oakland, California

Report on the Financial Statements

We have audited the accompanying financial statements of Public Health Institute (the "Organization"), which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Public Health Institute as of December 31, 2017 and 2016, and the change in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of expenditures of federal awards as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain other procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated <>, 2018 on our consideration of Public Health Institute's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Public Health Institute's internal control over financial reporting and compliance.

Crowe LLP

Crowe LLP

San Francisco, California June 18, 2018

PUBLIC HEALTH INSTITUTE STATEMENTS OF FINANCIAL POSITION December 31, 2017 and 2016

ASSETS		2017		<u>2016</u>
Current assets: Cash and cash equivalents Grants and contracts receivable, net of allowance for	\$	16,704,074	\$	9,433,522
doubtful accounts of \$75,000 in 2017 and 2016 Prepaid expenses Other assets		13,090,600 1,913,655 395,173		13,228,307 1,479,780 148,604
Total current assets		32,103,502		24,290,213
Furniture, equipment and computer software, net of accumulated depreciation and amortization (Note 3)		2,675,097		2,866,627
Total assets	<u>\$</u>	34,778,599	\$	27,156,840
LIABILITIES AND NET ASSETS Current liabilities:				
Accounts payable and other accrued liabilities Accrued salaries and related leave Contract advances	\$	3,729,545 7,664,755 5,004,406	\$	2,840,567 6,965,684 4,225,713
Total current liabilities		16,398,706		14,031,964
Net assets: Unrestricted:				
Undesignated Designated (Note 4)		4,959,632 1,118,008		4,999,853 827,922
Total unrestricted		6,077,640		5,827,775
Temporarily restricted (Note 5)		12,302,253		7,297,101
Total net assets		18,379,893		13,124,876
Total liabilities and net assets	\$	34,778,599	<u>\$</u>	27,156,840

PUBLIC HEALTH INSTITUTE STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS For The Years Ended December 31, 2017 and 2016

		2017		2016				
		Temporarily	+		Temporarily	-		
Support and revenue	<u>Unrestricted</u>	Restricted	<u>Total</u>	<u>Unrestricted</u>	Restricted	<u>Total</u>		
Grants and contracts (Notes 2 and 9) Contributions	\$ 93,475,667 388,978	\$ 18,315,600	\$ 111,791,267 388,978	\$ 88,124,480 258,237	\$ 13,284,611 -	\$ 101,409,091 258,237		
Net assets released from donor restrictions	13,310,448	(13,310,448)	_	13,742,131	(13,742,131)			
Total support and revenue	107,175,093	5,005,152	112,180,245	102,124,848	(457,520)	101,667,328		
Expenses								
Direct expenses:								
Salaries, wages and benefits (Note 8)	62,602,658	-	62,602,658	57,839,003	-	57,839,003		
Professional services	6,919,065	-	6,919,065	5,477,500	-	5,477,500		
Travel, training and professional development	7,082,132	-	7,082,132	9,493,952	-	9,493,952		
Occupancy (Note 7)	3,567,934	-	3,567,934	3,756,856	-	3,756,856		
Supplies	1,153,703	-	1,153,703	1,033,339	-	1,033,339		
Publications and printing	166,412	-	166,412	158,784	-	158,784		
Temporary help	155,691	-	155,691	248,264	-	248,264		
Communications	1,021,338	-	1,021,338	1,026,769	-	1,026,769		
Postage and delivery	395,161	-	395,161	487,494	-	487,494		
Subcontracts and grants	8,246,909	-	8,246,909	7,619,354	-	7,619,354		
Other	407,866		407,866	710,303	-	710,303		
Total direct expenses	91,718,869		91,718,869	87,851,618	_	87,851,618		
Indirect expenses:								
Allocated	15,089,514	_	15,089,514	14,446,762	_	14,446,762		
Unallocated	116,845	_	116,845	105,159	_	105,159		
Ondinodated	110,040		110,040	100,100		100,100		
Total indirect expenses	15,206,359		15,206,359	14,551,921		14,551,921		
Total expenses	106,925,228		106,925,228	102,403,539	<u>-</u>	102,403,539		
Change in net assets	249,865	5,005,152	5,255,017	(278,691)	(457,520)	(736,211)		
Net assets at beginning of year	5,827,775	7,297,101	13,124,876	6,106,466	7,754,621	13,861,087		
Net assets at end of year	\$ 6,077,640	\$ 12,302,253	\$ 18,379,893	\$ 5,827,775	\$ 7,297,101	<u>\$ 13,124,876</u>		

PUBLIC HEALTH INSTITUTE STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended December 31, 2017

		rogram Services and Fundraising			Management and General							
	Program <u>Services</u>		Fundraising		Subtotal		<u>PHI</u>		<u>ARG</u>		<u>Subtotal</u>	Total <u>Expenses</u>
Salaries, wages and benefits Professional services Travel, training and professional	\$ 62,596,573 6,918,630	\$	6,085 435	\$	62,602,658 6,919,065	\$	10,132,890 514,490	\$	847,243 68,542	\$	10,980,133 583,032	\$ 73,582,791 7,502,097
Development	7,081,996		136		7,082,132		269,843		9,172		279,015	7,361,147
Occupancy	3,567,934		-		3,567,934		1,083,036		344,679		1,427,715	4,995,649
Supplies	1,153,703		-		1,153,703		287,333		121,707		409,040	1,562,743
Publications and printing	165,825		587		166,412		125,569		28,376		153,945	320,357
Temporary help	155,691		-		155,691		14,524		-		14,524	170,215
Communications	1,019,860		1,478		1,021,338		191,418		17,920		209,338	1,230,676
Postage and delivery	395,084		77		395,161		15,142		1,181		16,323	411,484
Subcontracts and grants	8,246,909		-		8,246,909		-		-		-	8,246,909
Other	 407,810		56	_	407,866	_	1,108,651	_	24,643		1,133,294	 1,541,160
	\$ 91,710,015	\$	8,854	\$	91,718,869	\$	13,742,896	\$	1,463,463	\$	15,206,359	\$ 106,925,228

PUBLIC HEALTH INSTITUTE STATEMENT OF FUNCTIONAL EXPENSES For The Year Ended December 31, 2016

	 Program Services and Fundraising				Management and General							
	Program <u>Services</u>		Fundraising		Subtotal		<u>PHI</u>		<u>ARG</u>		Subtotal	Total <u>Expenses</u>
Salaries, wages and benefits	\$ 57,839,003	\$	-	\$	57,839,003	\$	8,806,904	,	\$ 760,076	\$	9,566,980	\$ 67,405,983
Professional services	5,474,205		3,295		5,477,500		1,382,132		235,670		1,617,802	7,095,302
Travel, training and professional			,		, ,		, ,		,		, ,	, ,
development	9,493,952		-		9,493,952		236,235		1,202		237,437	9,731,389
Occupancy	3,756,856		-		3,756,856		1,015,998		250,474		1,266,472	5,023,328
Supplies	1,033,339		-		1,033,339		283,958		99,834		383,792	1,417,131
Publications and printing	158,784		-		158,784		109,902		18,203		128,105	286,889
Temporary help	248,264		-		248,264		49,881		-		49,881	298,145
Communications	1,025,949		820		1,026,769		150,812		30,979		181,791	1,208,560
Postage and delivery	487,494		-		487,494		15,970		977		16,947	504,441
Subcontracts and grants	7,619,354		-		7,619,354		-		-		-	7,619,354
Other	 709,812		491		710,303		1,092,003		10,711		1,102,714	 1,813,017
	\$ 87,847,012	\$	4,606	\$	<u>87,851,618</u>	\$	13,143,795	1	\$ 1,408,126	\$	14,551,921	\$ 102,403,539

PUBLIC HEALTH INSTITUTE STATEMENTS OF CASH FLOWS For The Years Ended December 31, 2017 and 2016

	<u>2017</u>		<u>2016</u>
Cash flows from operating activities			
Change in net assets	\$ 5,255,017	\$	(736,210)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:			
Depreciation and amortization	466,903		308,558
(Increase) decrease in:			
Grants and contracts receivable	137,707		(1,913,700)
Prepaid expenses	(433,875)		(212,175)
Other assets	(246,569)		(74,983)
Increase (decrease) in:			
Accounts payable and accrued liabilities	888,978		8,116
Accrued salaries and related leave	699,071		175,899
Contract advances	 778,693	_	(1,969,071)
Net cash provided by (used in) operating activities	 7,545,925	-	(4,413,566)
Cash flows from investing activities			
Purchase of furniture, equipment and computer software	 (275,373)		(1,103,703)
Net increase (decrease) in cash and cash equivalents	7,270,552		(5,517,269)
Cash and cash equivalents at beginning of year	 9,433,522		14,950,791
Cash and cash equivalents at end of year	\$ 16,704,074	\$	9,433,522

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

<u>Organization</u>: The Public Health Institute is a California nonprofit public benefit corporation organized and operated for charitable and scientific purposes under section 501(c)(3) of the Internal Revenue Code. The specific and primary purposes of the Public Health Institute and its subsidiaries (collectively, the Institute) are to improve the public's health in United States and globally through research, training and professional education, institutional support, consultation and technical assistance, information dissemination and policy analysis..

<u>Principles of Consolidation</u>: The accompanying financial statements of the Institute include the accounts of the Public Health Institute and the Public Health Institute's controlled subsidiaries: PHI India Private Limited, a private limited company organized under the laws of India, and Instituto de Saude Publica do Brasil, a private association organized under the laws of Brazil. The Public Health Institute's controlled subsidiaries are operated exclusively for the purpose of carrying out projects that advance PHI's charitable and scientific purposes in the Republic of India and Brazil respectively. All intercompany balances and transactions have been eliminated in consolidation.

The Institute's mission is to generate and promote research, leadership and partnerships to build capacity for strong public health policy, programs, systems and practices. The Institute believes that health is a fundamental human right and just societies ensure equitable health outcomes for everyone. The Institute is guided by the following key principles:

- Accountability
- Leadership and creativity in individuals and institutions
- Cross-sector thinking
- Diverse partnerships throughout the world
- Innovation
- · Evidence-based public health

The Institute has adopted a strategic framework consisting of the following six overarching goals:

- Strengthen public health engagement and leadership
- · Advance sustainable global health solutions
- Strengthen public health systems, services and research
- Advance policy to improve social determinants of health
- Diversify and strengthen funding base to ensure long-term impact
- Deliver operational excellence to the Institute's programs

The Alcohol Research Group ("ARG"), is a program of the Institute which focuses on better understanding the public health implications of alcohol use patterns and associated problems. Additionally, it disseminates these findings, as well as trains future generations of public health researchers to become independent scientist in the field of alcohol studies.

<u>Basis of Presentation</u>: The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with generally accepted accounting principles in the United States of America.

<u>Cash and Cash Equivalents</u>: The Institute considers all cash and other highly liquid investments with initial maturities of three months or less when purchased to be cash equivalents.

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a limit of \$250,000. At times during the year, the Institute maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

<u>Furniture</u>, <u>Equipment and Computer Software</u>: Furniture, equipment and computer software in excess of \$5,000 are capitalized and stated at cost if purchased, or at fair value if donated.

Furniture, equipment and computer software are depreciated/amortized on a straight-line basis over the estimated useful lives of the related assets, generally five to seven years. The cost of maintenance and repairs is recorded as expenses are incurred.

<u>Compensated Absences</u>: The Institute's current policy is to allow employees to accrue up to a maximum of 640 hours of paid time off. As of December 31, 2017 and 2016, the liability for accrued compensated absences aggregated \$7,160,891 and \$6,575,370, respectively, and is included in accrued salaries and related leave in the accompanying Statements of Financial Position.

Net Asset Classification: The net assets are reported in three self-balancing groups as follows:

- Unrestricted net assets include unrestricted revenue and contributions received without donor-imposed restrictions. These net assets are available for the operation of the Institute and include both internally designated (Note 4) and undesignated resources.
- Temporarily restricted net assets include revenue and contributions subject to donor-imposed stipulations that will be met by the actions of the Institute and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statements of Activities and Changes in Net Assets as net assets released from restrictions.
- Permanently restricted net assets represent funds restricted by the donor to be maintained in-perpetuity by the Institute. There were no permanently restricted net assets as of December 31, 2017 and 2016.

<u>Grants and Contracts</u>: Grants are recognized as temporarily restricted when deemed to be a purpose or time restricted contribution. Temporarily restricted grants received in excess of qualifying direct and indirect expenses incurred are shown as temporarily restricted net assets in the accompanying financial statements.

Contracts are recorded as unrestricted revenue as reimbursable costs are incurred or on a percentage of completion method (if a fixed price agreement). Contract funding received in advance of incurring the related expenses is recorded as a contract advance.

The Institute receives funding under grants and contracts from the U.S. Government for direct and indirect program costs. This funding is subject to contractual restrictions, which must be met through incurring qualifying expenses for particular programs. Accordingly, such grants are considered to be exchange transactions and are recorded as unrestricted income to the extent that related direct and indirect expenses are incurred in compliance with the criteria stipulated in the grant agreements.

Grants and contracts receivable represents amounts due from funding organizations for reimbursable expenses incurred in accordance with the related agreements. Grants and contracts receivable approximate fair value.

The allowance for doubtful accounts is determined based upon an annual review of account balances, including the age of the balance and the historical experience with the funder.

(Continued)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

<u>Income Taxes</u>: The Institute is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state income and franchise taxes under Section 23701d of the California Revenue and Taxation Code, except to the extent of unrelated business taxable income as defined under Internal Revenue Code Sections 511 through 515. A provision for income taxes has not been recorded in the accompanying financial statements. The Institute is not a private foundation.

<u>Uncertain Tax Positions</u>: For the years ended December 31, 2017 and 2016, the Institute has documented its consideration of FASB ASC 740-10, Income Taxes, that provides guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the financial statements.

The Federal Form 990, Return of Organization Exempt from Income Tax, is subject to examination by the Internal Revenue Service, generally for three years after it is filed.

Tax positions taken related to the Organization's tax exempt status, unrelated business activities taxable income and deductibility of expenses and other miscellaneous tax positions have been reviewed, and management is of the opinion that material positions taken by the Organization would more likely than not be sustained by examination. Accordingly, the Organization has not recorded an income tax liability for uncertain tax benefits as of December 31, 2017 and 2016 nor does it expect there will be a material change in the twelve months following the year ended December 31, 2017. As of December 31, 2017, the Organization's tax years ended December 31, 2013 through December 31, 2017 remain subject to examination in the United States federal tax jurisdiction and the tax years ended December 31, 2012 through December 31, 2017 remain subject to examination in the California state tax jurisdiction.

<u>Use of Estimates</u>: The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

<u>Functional Allocation of Expenses</u>: The costs of providing the various programs and other activities have been summarized on a functional basis in the Statements of Activities and Changes in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

NOTE 2 – CONCENTRATION OF REVENUE

Approximately 72% of the Institute's total support and revenue for the years ending December 31, 2017 and 2016 was derived from various agencies of the U.S. government. Approximately 34% and 35% of the Institute's total support and revenue for the years ended December 31, 2017 and 2016 respectively, was received under a single cooperative agreement from the United States Agency for International Development. Approximately 11% and 10% of the Institute's total support and revenue for the years ended December 31, 2017 and 2016 respectively, was received under various awards from the National Institute of Health. Any interruption of these relationships (i.e. failure to renew grant agreements or withholding of funds) would require review of ongoing operations.

(Continued)

NOTE 3 - FURNITURE, EQUIPMENT AND COMPUTER SOFTWARE

Furniture, equipment and computer software consisted of the following at December 31, 2017 and 2016:

	<u>2017</u>	<u>2016</u>
Furniture and equipment Computer software	\$ 3,800,438 262,534	\$ 240,621 3,546,978
Total furniture, equipment and computer software	4,062,972	3,787,599
Less: Accumulated depreciation and amortization	(1,387,875)	(920,972)
Net furniture, equipment and computer software	\$ 2,675,097	\$ 2,866,627

Total depreciation and amortization expense for the years ended December 31, 2017 and 2016 was \$466,903 and \$308,558, respectively.

NOTE 4 - DESIGNATED NET ASSETS

Program Designated Funds totaled \$1,118,008 and \$827,922, as of December 31, 2017 and 2016, respectively and were classified as designated net assets.

NOTE 5 - TEMPORARILY RESTRICTED NET ASSETS

As of December 31, 2017 and 2016 temporarily restricted net assets consisted of funds set aside for specific programs, as stipulated by the following donors providing the restricted support:

	<u>2017</u>	<u>2016</u>
The California Endowment	\$ 2,945,482	\$ 2,070,969
Nathan Cumins Foundation	1,291,686	-
The Bill and Melinda Gates Foundation	1,172,492	952,735
Individual Donors	803,916	468,273
Kaiser Permanente	781,961	232,884
Gordon and Betty Moore Foundation	742,688	-
The California Wellness Foundation	674,605	821,219
The Kresge Foundation	586,395	946,691
California Healthcare Foundation	461,464	307,711
Robert Wood Johnson Foundation	353,220	(553,477)
Charities Aid Foundation	319,023	25,930
The Health Trust	310,660	297,994
Novo Foundation	252,315	(266,444)
The Summit Foundation	240,846	206,852
Stupski Foundation	206,435	440.074
The United Nations Foundation	174,426	146,971
David and Lucile Packard Foundation	125,221	615,623
Westwind Foundation	66,768	26,295
CRGC Core Support	64,178	83,387
11 th Hour Project	56,667	405.000
Mary Wohlford Foundation	52,503	105,292
East Bay Community Foundation	-	141,050
Ford Foundation	-	47,899
CNET	-	40,416
The Flight Attendant Medical Research Institute	-	19,197
Regents UCTRDRP	-	17,669
Other	 619,302	 541,96 <u>5</u>
Total temporarily restricted net assets	\$ 12,302,253	\$ 7,297,101

NOTE 6 – LINE OF CREDIT

The Institute has a renewable revolving bank line of credit for \$4,000,000, with a current expiration date of August 1, 2018. Amounts borrowed under this agreement bear interest equal to LIBOR Daily Floating rate plus 2% (3.438% and 2.688% at December 31, 2017 and 2016, respectively). The line is secured by the cash and accounts receivable of the Institute. As of December 31, 2017 and 2016, there were no outstanding borrowings on the line of credit.

NOTE 7 – LEASE COMMITMENTS

The Institute leases office space under several agreements, expiring in various years through 2022. The Institute generally attempts to include a clause in its lease agreements which enables the lease to be terminated should support from a funding agency be terminated.

Future minimum lease payments under operating leases with remaining terms in excess of one year as of December 31, 2017 are as follows:

Year Ending December 31,		
2018	\$ 4,87	74,136
2019	4,22	20,420
2020	3,43	35,953
2021	1,89	91,222
2022	2:	33,178
	<u>\$ 14,65</u>	54,90 <u>9</u>

Rent expense under all operating leases totaled \$4,523,740 and \$4,378,819 for the years ended December 31, 2017 and 2016, respectively.

Rent expense is included in direct occupancy expense in the accompanying Statements of Activities and Changes in Net Assets for the years ended December 31, 2017 and 2016 totaled \$3,275,388 and \$3,228,822, respectively. During the same years, \$1,248,352 and \$1,149,291, respectively, were included with allocated indirect expenses.

NOTE 8 - TAX SHELTERED ANNUITY PLAN

In lieu of a standard retirement plan, the Institute offers participation in a tax sheltered annuity plan. Employees who work a minimum of 20 hours per week, after six full months of employment, are eligible to participate. The Institute contributes 10% of gross wages to the tax sheltered annuity plan. An employee's minimum contribution is \$25 per month. The maximum combined contributions are determined by limits set under Federal law.

During the years ended December 31, 2017 and 2016, the Institute contributed \$4,878,521 and \$4,416,369, respectively, to the tax sheltered annuity plan. The aforementioned contributions are fully vested and are administered by Teachers Insurance and Annuity Association of America (TIAA).

NOTE 9 - CONTINGENCIES

The Institute receives assistance from various agencies of the United States Government; such awards are subject to audit under the provisions of Uniform Guidance. The ultimate determination of amounts received under United States Government awards is based upon the allowance of costs reported to and accepted by the United States Government as a result of the audits. Audits in accordance with the provisions of Uniform Guidance have been completed for all required fiscal years through 2016. Until such audits have been accepted by the United States Government, there exists a contingency to refund any amount received in excess of allowable costs. Management is of the opinion that no material liability will result from such audits.

(Continued)

NOTE 10 - SUBSEQUENT EVENTS

In preparing these financial statements, the Institute has evaluated events and transactions for potential recognition or disclosure through June 18, 2018, the date the financial statements were available to be issued.



Federal Granting Agency/Program Name Research and Development Cluster: Department of Health and Human Services (DHHS):	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	<u>Expenditures</u>
ACL National Institute On Disability, Independent Living, and Rehabilitation Research	Administration for Community Living	93.433	90DP0021-02-02	\$ -	\$ 526,527
ACL National Institute On Disability, Independent Living, and Rehabilitation Research	Administration for Community Living	93.433	90DP0081-01-00	115,436	963,990
Subtotal CFDA 93.433				115,436	1,490,517
Environmental Public Health and Emergency Response	Center for Disease Control and Prev	93.070	1 NUE1EH001343-01-00	_	318,792
Environmental Public Health and Emergency	Center for Disease Control and Free	33.070	111021211001343-01-00	_	310,732
Response	Center for Disease Control and Prev	93.070	U38EH000953		586,667
Subtotal CFDA 93.070					905,459
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	1K01AA024832-01A1	-	117,563
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	1R01AA021448	47,185	336,415
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	1R03AA025205-01A1		52,918
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273 93.273	5P50AA005595-37	83,766	1,489,166
Alcohol Research Programs Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R01AA021742 5R01AA022668-03	-	464,592 166.142
Alcohol Research Programs Alcohol Research Programs	Nati Inst On Alcohol Abuse & Alcoholism Nati Inst On Alcohol Abuse & Alcoholism	93.273	5R01AA022791	-	434,635
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R01AA022791 5R01AA022857	14.179	755.979
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R01AA023870	153,886	365,388
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R21AA022747-02	-	141,031
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R21AA023039-02	21.411	109.876
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	5R34AA022697	´ -	146,645
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	R01AA013750	-	340,223
Alcohol Research Programs	Natl Inst On Alcohol Abuse & Alcoholism	93.273	R01AA020328	-	51,501
Alcohol Research Programs	University of California, Los Angeles	93.273	0350 G RA729	-	19,116
Alcohol Research Programs	University of California, San Francisco	93.273	8825SC	-	140,485
Alcohol Research Programs	University of Iowa	93.273	W000814189	-	55,512
Alcohol Research Programs	University of Sheffield	93.273	R01AA024443 SUB01 PHI-AF	₹G -	174,909
Alcohol Research Programs	Virginia Commonwealth University	93.273	PD303768-SC105637		88,872
Subtotal CFDA 93.273				320,427	5,450,968
Blood Diseases and Resources Research	University of California, Davis	93.839	201601264-01		2,031
Cancer Cause and Prevention Research	National Cancer Institute	93.393	1R01CA214470-01		635,620

Federal Granting Agency/Program Name Research and Development Cluster (Continued): Department of Health and Human Services (DHHS) (Continued)	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	<u>Expenditures</u>
Cancer Treatment Research	Children's Hospital of Philadelphia Children's Hospital of Philadelphia University of Florida	93.395 93.395 93.395 93.395 93.395 93.395 93.395 93.395 93.395 93.395 93.395	9500080217-XX 9500080218-S3 962323-RSUB 962416-RSUB 962479-RSUB 962516-RSUB 962575-RSUB 962644-RSUB 962705-RSUB 962706-RSUB 30004166-02 UFDSP00011747	\$ - - - - - - - - - - - -	\$ 753,361 823 32,064 1,327,343 4,817,664 51,611 870,266 5,671 1,291,335 561,211 4,665 5,410,320
Subtotal CFDA 93.395 Child Health and Human Development Extramural Research Child Health and Human Development Extramural Research	Stanford University University of Washington	93.865 93.865	60520239-107774 N/A	_	15,126,334 59,811 24,964
Subtotal CFDA 93.865 The Surveillance, Epidemiology, and End Results (SEEF Program on Cancer Statistics program	R) National Cancer Institute	93.U01	HHSN261201300014I	299,388	<u>84,775</u> 3,465,284
Drug Abuse and Addiction Research Programs	National Institutes of Health Natl Inst on Drug Abuse Natl Inst on Drug Abuse Natl Institute on Drug Abuse Natl Institute on Drug Abuse	93.279 93.279 93.279 93.279 93.279	1R01DA042938-01A1 1R01DA039971-01A1 R21DA039027 5R01DA036606 R01DA034973	45,492 8,354 111,480	61,747 310,489 85,815 290,688 557,213
Subtotal CFDA 93.279 Environmental Health Environmental Health Environmental Health Environmental Health Subtotal CFDA 93.113	Natl Inst of Environmental Health Svcs University of California, Davis University of California, San Francisco University of California, San Francisco	93.113 93.113 93.113 93.113	R01ES022722 201403067-01 7923sc 7924sc 9718sc	165,326 241,918 - - - 241,918	1,305,952 410,035 10,000 47,427 108,712 576,174

Federal Granting Agency/Program Name Research and Development Cluster (Continued): Department of Health and Human Services (DHHS) (Conti	Pass-Through Entity nued):	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	<u>Expenditures</u>
International Research and Research Training International Research and Research Training	Fogarty International Center National Institutes of Health	93.989 93.989	R01TW009295 7K01TW009484-04	\$ 37,000 23,365	\$ 181,220 131,637
Subtotal CFDA 93.989				60,365	312,857
Mental Health Research Grants	Temple University	93.242	360762-PHI	-	4,505
Occupational Safety and Health Program Occupational Safety and Health Program	Natl Inst for Occupational Safety & Hlth The Center for Construction Research & Trn	93.262 93.262	5U60OH010895 3001-811-03		178,380 2,506
Subtotal CFDA 93.262				=	180,886
Substance Abuse and Mental Health Services Projects of Regional and National Significance Substance Abuse and Mental Health Services	Substance Abuse & Mental Hlth Srvs Admin	93.243	1H79TI080720-01	-	3,180
	Substance Abuse & Mental HIth Srvs Admin	93.243	1U79SM063157-01	46,301	257,930
	Substance Abuse & Mental HIth Srvs Admin	93.243	IH79SP021774-01	41,415	158,789
Subtotal CFDA 93.243				87,716	419,899
Common Fund Research Support	Office of Aids Research	93.310	N/A		96,928
Injury Prevention and Control Research and State and Community Based Programs (B)	National Sexual Violence	93.136	N/A		17,094
Development of a database on Non-English Measure and Instruments for use in Alcohol Research	Brightoutcome Inc.	93.U02	HHSN275201600002C		98,471
Environmental Protection Agency (EPA):					
Science To Achieve Results (STAR) Research Program	University of California, San Francisco	66.509	8633sc 8634sc		40,553
U.S Department of Education:					
National Institute on Disability and Rehabilitation Research National Institute on Disability and Rehabilitation Research		84.133 84.133	ADA-PHI-3-13 14-043		72,410 <u>54,192</u>
Subtotal CFDA 84.133					126,602

Federal Granting Agency/Program Name	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	<u>Expenditures</u>
Research and Development Cluster (Continued): Department of Defense:					
Military Medical Research and Development (B) Military Medical Research and Development (B)	Dept of the Army NCIRE	12.420 12.420	W81XWH-16-1-0254 TAN1859-01	\$ 15,751 	\$ 106,667 26,481
Subtotal CFDA 12.420				15,751	133,148
Subtotal Research and Development Cluste	r			1,306,327	30,561,774
Other Programs: Department of Health and Human Services (DHHS):					
PPHF: Racial and Ethnic Approaches to Community Health Program financed solely by Public Prevention and Health Funds PPHF: Racial and Ethnic Approaches to Community Health Program financed solely by Public Prevention	Altamed Health Services Corp.	93.738	1U58DP005740-01	-	7,312
and Health Funds PPHF: Racial and Ethnic Approaches to Community Health Program financed solely by Public Prevention	Altamed Health Services Corp.	93.738	5 NU58DP005740-03-00	-	28,001
and Health Funds	Center for Disease Control and Prev	93.738	U58DP005859	482,341	602,665
Subtotal CFDA 93.738				482,341	637,978
Special Projects of National Significance	Health Resources & Services Admin	93.928	1 H97HA24970-01-00		224,982
ACA - State Innovation Models: Funding for Model Design and Model Testing Assistance (B)	State of Vermont	93.624	31145		63,255
Centers for Disease Control and Prevention Investigations and Technical Assistance Centers for Disease Control and Prevention	CEIP	93.283	008.0905	-	21,890
Investigations and Technical Assistance Centers for Disease Control and Prevention	State of CA, Dept of Public Health	93.283	12-10247	-	2,533
Investigations and Technical Assistance	State of CA, Dept of Public Health	93.283	15-10331	25,653	79,547
Subtotal CFDA 93.283				25,653	103,970

Federal Granting Agency/Program Name Other Programs (Continued): Department of Health and Human Services(DHHS) (Continued)	Pass-Through Entity inued):	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	Expenditures
NON-ACA/PPHF Building Capacity of the Public Health					
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	Assoc of State & Terr Hith Ofc (ASTHO)	93.424	57-10064	\$ -	\$ 6,889
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G1063	-	130,470
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G1096	-	2,416
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G1097	-	8,075
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G860	-	4,440
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G864	-	147,554
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G865	-	6,300
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G866	-	11,195
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G878	-	30,031
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G983	-	140,372
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G990	-	85,257
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G991	-	602,303
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G992	-	162,958
System to Improve Population Health through National Nonprofit Organizations	National Network of Public Health	93.424	G993	-	152,655

Federal Granting Agency/Program Name Other Programs (Continued): Department of Health and Human Services (DHHS) (Con	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	<u>Expenditures</u>
NON-ACA/PPHF Building Capacity of the Public Health	imaca).				
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G994	\$ -	\$ 244,353
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G995	-	106,771
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	National Network of Public Health	93.424	G996	-	161,241
System to Improve Population Health through National Nonprofit Organizations NON-ACA/PPHF Building Capacity of the Public Health	Natl Assoc of Chronic Disease Directors	93.424	0722017	-	7,209
System to Improve Population Health through National Nonprofit Organizations	Natl Inst for Occupational Safety & Hith	93.424	5U60OH008468		532,292
Subtotal CFDA 93.424					2,542,781
Occupational Safety and Health Program	Natl Inst for Occupational Safety & Hlth	93.U03	170832409	-	3,143
Occupational Safety and Health Program	Natl Inst for Occupational Safety & Hlth	93.U03	214-2016-M-89820	-	11,178
Protecting and Improving Health Globally: Building and and Strengthening Public Health Impact, Systems,					
Capacity and Security	Center for Disease Control and Prev	93.318	NU2GGH002093-01-00		1,528,784
Research on Healthcare Costs, Quality and Outcomes	University of California, San Francisco	93.226	9731sc		5,181
Sickle Cell Treatment Demonstration Program	Children's Hospital and Research Center	93.365	12-8927-PHI		7,207
Telehealth Programs Telehealth Programs	Health Resources & Services Admin Health Resources & Services Admin	93.211 93.211	1G22RH30365-01-00 2 G22RH30365-02-00		247,735 91,434
Subtotal CFDA 93.211					339,169
Healthy Marriage Promotion and Responsible Fatherhood Grants	Administration for Children and Families	93.086	90FM0090-01-000	793,691	806,090
Community Programs to Improve Minority Health Grant Program	Public Health Service	93.137	CPIMP151113-01-00	_	430,770
Partnerships to Improve Community Health Partnerships to Improve Community Health	Fresno County Toiyabe County	93.331 93.331	952-5369 NU58DP005678-03-01	157,124 	80,365 40,715
Subtotal CFDA 93.331				157,124	121,080

(Continued)

Federal Granting Agency/Program Name	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	Expenditures
Other Programs (Continued): Department of Health and Human Services (DHHS) (Continued)	tinued):				
Block Grants for Prevention and Treatment of Substance	e Abuse Sacramento County	93.959	3027206000-16-085	<u>\$</u> _	\$ 327,014
Racial and Ethnic Approaches to Community Health	Toiyabe County	93.304	NU58DP005678-03-01		40,681
Administration for Children, Youth and Families Child Ab and Neglect Discretionary Activities	use Futures Without Violence	93.670	2317		2,536
Department of Labor:					
WIA/WIOA Adult Program (A)	Contra Costa County	17.258	18-392-0		36,662
Environmental Protection Agency (EPA):					
Surveys, Studies, Research, Investigations, Demonstrations, and Special Purpose Activities Relating to the Clean Air Act Surveys, Studies, Research, Investigations,	US Environmental Protection Agency	66.034	83924101	-	25,982
Demonstrations, and Special Purpose Activities Relating to the Clean Air Act	US Environmental Protection Agency	66.034	83575801	20,000	164,160
Subtotal CFDA 66.034				20,000	190,142
U.S Agency for International Development (USAID):					
USAID Foreign Assistance for Programs Overseas USAID Foreign Assistance for Programs Overseas USAID Foreign Assistance for Programs Overseas USAID Foreign Assistance for Programs Overseas	FHI360 Prog for Appropriate Tech In Health US Agency for Intl Development US Agency for Intl Development	98.001 98.001 98.001 98.001	102137 001 004 001 002 AID.1659-05454-SUB AID-OAA-A-11-00025 AID-OAA-A-16-00045	2,072,199	2,403 40 33,023,742 981,749
Subtotal CFDA 98.001				2,072,199	34,007,934

Federal Granting Agency/Program Name	Pass-Through Entity	CFDA <u>Number</u>	Grant/Contract <u>Number</u>	Provided to Sub-recipients	Expenditures
Other Programs (Continued): U.S Department of Agriculture – SNAP Cluster:					
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program State Administrative Matching Grants for the	Placer County HHS Fiscal	10.561	CN005759	\$ -	,
Supplemental Nutrition Assistance Program State Administrative Matching Grants for the Supplemental Nutrition Assistance Program State Administrative Matching Grants for the	Sacramento County Sonoma County	10.561 10.561	7207500-17/20-269 2017-0180-A00	-	181,946 18,605
Supplemental Nutrition Assistance Program State Administrative Matching Grants for the Supplemental Nutrition Assistance Program State Administrative Matching Grants for the	State of CA, Dept of Public Health State of CA, Dept of Social Services	10.561 10.561	16-11092 16-SUB-00906	605,261	10,041 782,284
Supplemental Nutrition Assistance Program State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	State of Georgia State of Georgia	10.561 10.561	42700-040-0000056585 42700-040-0000065948	<u> </u>	67,847 31,716
Subtotal CFDA 10.561 – SNAP Cluster U.S Department of Justice:				605,261	1,239,713
Youth Alive		16.582	2015-VF-GX-K025	-	129,646
Subtotal Other Programs				4,156,269	<u>46,956,165</u>
Total Expenditures of Federal Awards				<u>\$ 5,462,596</u>	<u>\$ 77,517,939</u>

PUBLIC HEALTH INSTITUTE NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS December 31, 2017

NOTE 1 - PURPOSE OF THE SCHEDULE

<u>Basis of Presentation</u>: The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") presents the expenditures of all federal awards of Public Health Institute for the year ended December 31, 2016 and is presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Public Health Institute, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Public Health Institute

Expenditures are recognized following, as applicable, either the cost principles in OMB Circular A-122, *Cost Principles for Non-Profit Organizations* or the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Organization has not elected to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

<u>Sub-recipients</u>: Of the Federal expenditures presented in the Schedule, the Institute provided Federal awards to sub-recipients as follows:

<u>Program Name</u>	CFDA <u>Number</u>		Amount <u>Provided</u>
Research and Development Cluster	Various	\$	1,306,327
USAID Foreign Assistance for Programs Overseas	98.001	\$	2,072,199
Centers for Disease Control and Prevention Investigations	02.202	ው	05.650
and Technical Assistance Racial and Ethnic Approaches to Community Health Program	93.283	\$	25,653
Financed Solely by 2012 Public Prevention and Health Funds	93.738	\$	482.341
Healthy Marriage Promotion and Responsible Fatherhood Grants	93.086	\$	793,691
Partnership to Improve Community Health	93.331	\$	157,124
Surveys, Studies, Research, Investigations, Demonstrations			
and Special Purpose Activities Relating to the Clean Air Act	66.034	\$	20,000
State Administrative Matching Grants for the Supplemental Nutrition	40.504	•	005.004
Assistance Program	10.561	\$	605,261
		\$	5,462,596

NOTE 2 – SUBSEQUENT EVENTS

Public Health Institute has evaluated subsequent events through <>, 2018, the date this Schedule was available to be issued. The Public Health Institute is not aware of any subsequent events which would require additional recognition or disclosure in the Schedule.

PUBLIC HEALTH INSTITUTE SCHEDULE OF FINDINGS AND QUESTIONED COSTS December 31, 2017

SECTION I – SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued:	<u>Unmodified</u>
Internal control over financial reporting:	
Material weakness(es) identified?	Yes <u>X</u> No
Significant deficiencies identified not considered to be material weaknesses?	Yes X None Reported
Noncompliance material to financial statements noted?	Yes <u>X</u> No
Federal Awards	
Internal Control over major programs:	
Material weakness(es) identified?	Yes <u>X</u> No
Significant deficiencies identified not considered to be material weaknesses?	Yes <u>X</u> None Reported
Type of auditor's report issued on compliance for major programs:	<u>Unmodified</u>
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	Yes <u>X</u> No
Identification of major programs:	
Name of Federal Program or Cluster	CFDA Numbers Expenditures
Research and Development Cluster	Various \$ 30,561,774
Dollar threshold used to distinguish between Type A and Type B programs:	\$ 2,325,538
Auditee qualified as low-risk auditee?	XYes No

(Continued)

PUBLIC HEALTH INSTITUTE SCHEDULE OF FINDINGS AND QUESTIONED COSTS December 31, 2017

SECTION II - FINANCIAL STATEMENT FINDINGS

No matters were reported.		

PUBLIC HEALTH INSTITUTE SCHEDULE OF FINDINGS AND QUESTIONED COSTS December 31, 2017

SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

o matters were reported.	

PUBLIC HEALTH INSTITUTE SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS December 31, 2017

No matters were reported.	



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Public Health Institute Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Public Health Institute, which comprise the statement of financial position as of December 31, 2017, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 18, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Public Health Institute's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Public Health Institute's internal control. Accordingly, we do not express an opinion on the effectiveness of Public Health Institute's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Public Health Institute's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Crowe LLP

Crowe LLP

San Francisco, California June 18, 2018



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE

To the Board of Directors Public Health Institute Oakland, California

Report on Compliance for Each Major Federal Program

We have audited Public Health Institute's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Public Health Institute's major federal programs for the year ended December 31, 2017. Public Health Institute's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Public Health Institute's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Public Health Institute's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Public Health Institute's compliance.

Opinion on Each Major Federal Program

In our opinion, Public Health Institute complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2017.

Report on Internal Control Over Compliance

Management of Public Health Institute is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Public Health Institute's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Public Health Institute's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Crowe LLP

Crowe LLP

San Francisco, California June 18, 2018